

**CITY OF FORT WRIGHT, KENTUCKY**

**VISION COMMITTEE**

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**VISION STATEMENT**

**AND**

**LONG RANGE PLAN**

**2002 – 2007**

**Year 5: 2006/2007 Plan**

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**Honorable Mayor Gene Weaver**

**Honorable Members of Council**

**Adam D. Feinauer**

**Matthew D. Barker**

**David L. Hatter**

**Paul C. Hiltz**

**Joseph E. Nienaber, Jr.**

**Jeffrey W. Wolnitzek**

**VISION COMMITTEE**

Appointed February 2002

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**Date of Final Report:**

**September 25, 2002**

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**Year 5: 2006/2007 Plan**

**September 6, 2006**

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**Chair**

Mr. Thomas H. Jacober

**Members**

Council Member Matthew D. Barker

Ann M. Flood

Eileen L. Hastings

Thomas H. Litzler

Joseph E. Michels

Roger Schroder

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**Staff**

City Administrative Officer Larry Klein

September 1, 2006

Dear Mayor Weaver and Council Members:

The Fort Wright Vision Committee is very pleased to present the Mayor and City Council with its Year 5 Plan for FYE 2006/2007 Plan recommendations. The Year 5 Plan contained herein represents several months of diligent and worthwhile effort by the Vision Committee and City staff.

Please accept this Year 5 Plan as an update to the City's Long Range Plan adopted by City Council on September 25, 2002, and as a guide for the course of the City for this fiscal year. There has been much input into this Year 5 Plan from the Vision Committee, City Council, City staff, real estate professionals, and from a Citizen's survey conducted through the City's monthly newsletter, the Top of the Hill News.

Thank you for the opportunity to be a part of this important planning process. In its fifth year, the concept of a Vision Committee and Long Range Plan as a guide has been invaluable as a tool to focus on the City's future amidst the normal day-to-day work. From the Land Use and Economic Development Plan for KY 17, to the construction of Battery Hooper Park, to the traffic signal at Kyles Lane and Henry Clay, to the provision of Emergency Medical Services to the City of Park Hills, many of the Vision Committee's Long Range Plan projects and ideas are being realized. It has been a distinct honor and privilege to be a part of the future of this community.

## **THE PROCESS**

The Process used to develop the Year 5: 2006/2007 Plan included a Citizen's Survey conducted in June 2006 through the City's monthly newsletter, the Top of the Hill News. There were approximately 132 respondents to this survey. The survey instrument, and the results and analysis are attached as Appendix A and Appendix B. In addition, the Vision Committee met with local real estate professionals to better understand those characteristics that make strong and livable communities. Their comments are attached as Appendix C. Also, the Vision Committee obtained input from City Council and staff at their annual budget retreat in April 2006. The following is a list of meeting dates and times for the Vision Committee 2006.

Meeting #1	February 14, 2006
Meeting #2	February 28, 2006
Meeting #3	March 28, 2006
Meeting #4	April 27, 2006
Meeting #5	May 25, 2006
Meeting #6	June 30, 2006
Meeting #7	August 3, 2006
Meeting #8	September 7, 2006

## **RECOMMENDATIONS**

### **I. Vision Statement**

The Vision Statement was reviewed and no changes were recommended. The central themes of the Vision Statement are reflected in the Year 5 Plan.

### **CITY OF FORT WRIGHT VISION STATEMENT**

Fort Wright is a community where people want to live, raise their families; and where citizens can live their lives with access to the services they need and want; where businesses want to locate; where people want to work.

Fort Wright is a community that provides professionally trained police, fire and emergency medical services.

Fort Wright is a community that provides and professionally maintains a sound and comprehensive public infrastructure which includes streets, storm sewers, curbs, gutter, and sidewalk; and promotes the same of other public utility providers to enhance residents' quality of life.

Fort Wright is a community that actively pursues the appropriate use of land within its boundaries.

Fort Wright is a community that encourages and promotes input from, and active participation of its citizenry, both residential and business.

Fort Wright is a community that recognizes its history and tradition and works to cultivate and promote it regionally.

Fort Wright is a community that is professionally managed and fiscally responsible in providing this quality of life.

## II. Long Range Plan and Year 5: 2006/2007 Plan

A Long Range Plan was developed in 2002 by the Vision Committee for the period of 2002-2007, on a fiscal year basis, to coincide with the City's annual budget cycle. The Year 5 Plan for 2006/2007 below serves as an annual update to the 2002-2007 Long Range Plan.

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### 1) DEVELOP PROGRAM FOR 3-L (KY 17) CORRIDOR

Develop a master plan to determine appropriate land uses, aesthetics, etc, for 3-L (KY 17) corridor.

#### PROGRESS

In early 2004, Fort Wright City Council contracted with the Northern Kentucky Area Planning Commission (NKAPC) to conduct a land use study and marketing analysis of the KY 17/OLD KY 17 corridor in Fort Wright and make recommendations for appropriate and sustainable land uses, and design guidelines. Most of the existing land uses are Industrial and even Residential, and some property owners have begun to seek zoning map amendments to allow commercial development. The purpose of the study is to make recommendations for land use changes and design guidelines that will facilitate orderly and sustainable growth with adequate infrastructure and road improvements, and to benefit the citizens of Fort Wright and mitigate any adverse impact.

The KY 17/Old KY 17 Land Use and Economic Development Plan was completed in September 2004; adopted unanimously by City Council in October 2004; and Comprehensive Plan Update approved unanimously by NKAPC in December 2004. The Tax Increment Financing (TIF) District was adopted by City Council in May 2005. The first year of the TIF District resulted in approximately \$49,000 transferred to the Madison Pike TIF Fund, which can be used for public and private improvements in the Corridor. In July of 2006 City Council adopted the Town Center Form District (TCFD) zoning text and map amendments for that portion of the KY 17 Corridor from I-275 to Kyles Lane. City and NKAPC staff are currently preparing the process to begin discussion and development of the next Form District for KY 17 and Old KY 17.

#### Year 5 Plan Recommendation:

Complete Form District Code Text for KY 17 and Old KY 17

Implement Zoning Text and Map Amendments for KY 17 and Old KY 17

Continue Implementation of the Recommendations of the Study

### 2) MANAGE TRAFFIC FLOWS

Managing traffic flows in the City refers primarily to state roads including Dixie Highway, Kyles Lane, Highland Pike, KY 17, and Interstates 75 and 275. Included is the need for a traffic control signal at the intersection of Kyles Lane and Henry Clay Avenues; replacement of the Brent Spence bridge across the Ohio River to reduce congestion on Kyles Lane and Highland Pike and; improvement of Kyles Lane from Highland Pike to Farrell Drive.

## **PROGRESS**

In 2003, Fort Wright City Council approved Resolution 6-03 supporting the need for a replacement of the Brent Spence bridge as the region's most important infrastructure need. Since then, United States Senator Jim Bunning has been successful in obtaining initial funding to study the bridge replacement project. Local, state, and federal elected officials continue to seek financial commitment from the federal government for replacement of the Brent Spence bridge and have had some success. The City of Fort Wright is a Member of the Brent Spence Bridge Replacement Advisory Committee since the City is within the geographic scope of the project. Five separate alternative bridge replacement plans are currently being evaluated by the Kentucky and Ohio Departments of Transportation and expect to recommend a preferred alternative within the next two years.

Kenton County Fiscal Court and OKI have funded the Dixie Highway Traffic Study which was concluded in June 2005 with several short, mid, and long term recommendations to provide for a safer, quicker, and smoother flow of traffic on Dixie Highway, especially as it becomes congested as an alternate route to I-75. The Dixie Highway Traffic Study makes short, mid, and long term recommendations ranging from improving traffic signal synchronization, to realigning offset intersections, to reducing existing curb cuts through the redevelopment process.

In 2005 the Dixie Fix Corridor Study was commissioned and sponsored by OKI and NKAPC and KYTC. The goals of the Dixie Highway Fix are to define a vision of how the Dixie Highway Corridor should ultimately be developed or redeveloped; to translate this "vision" into a development plan with standards for key design elements and; to develop regulations to implement the standards. The Dixie Fix Corridor Study concluded on June 30, 2006 with several recommendations for safety, traffic flow, and aesthetic improvements on Dixie Highway from Pike Street in Covington to Turfway Road in Florence. Each City within the Dixie Highway Corridor study area will be requested in the near future to formally adopt the recommendations of the Study and to implement them within each respective City's zoning requirements for future development. The City of Fort Wright's top five (5) priorities on the Dixie Fix Study are as follows:

- 1) Realign Kyles Lane Intersection at Dixie Highway.
- 2) Install left turn lanes and sidewalks on Dixie Highway at Saint John's Road.

- 3) Restrict Full Access Driveways at Ramada Inn/Days Inn/Terri's Sports Bar to right in/right out only. Realign new Driveway with Traffic Signal at Dixie Highway and Fortside Drive.
- 4) Acquire Excess Right of Way at I-75 Southbound Entrance Ramp to Consolidate with Dixie Highway Properties for Larger Parcel.
- 5) Rivard Adjacent Commercial Properties Shared Access.

In 2006 the City submitted a Project Profile for the improvement of Kyles Lane from Highland Pike to Farrell Drive to United States Senator Jim Bunning for funding assistance. This \$2.2 million project would increase the safety of hundreds of motorists using Kyles Lane and Farrell Drive each day to access Saint Charles Nursing Home, Fort Wright Elementary School, Atria Highland Crossing, and NorthKey Treatment Center. This project would also benefit pedestrians as it includes sidewalks on both sides of Kyles Lane and Farrell Drive.

The KY 17/Old KY 17 Corridor Land Use and Economic Development Plan addresses the impact of development on traffic in the City and includes several measures to improve it, such as access management, interconnected driveways and parking lots; non-traversable planted medians, and modern roundabouts, all with the purpose of having a positive impact on traffic in, around, and through Fort Wright.

The City has been awarded a \$350,000 direct grant from the state to realign the intersection of Kyles Lane and Henry Clay Avenues and install a traffic signal there. The \$100,000 escrow amount from the B & Z Development, Inc lawsuit settlement will also be used for this project. The project design has been approved by the Kentucky Transportation Cabinet and right-of-way acquisition is expected to be completed in September of 2006. Construction will begin in the Spring of 2007 with completion anticipated by the Fall of 2007.

In late 2005 the Kentucky Transportation Cabinet funded a \$50,000 Modern Roundabout Feasibility Study of the KY 17 Corridor from the TANK facility to Holds Branch Road. The purpose of the study was to determine the feasibility of the use of modern roundabouts to increase the capacity of KY 17 and to improve safety there and the flow of traffic. The study has been completed and final editing is being performed. The preliminary results are expected to be released in September of 2006. The results of the study however do not appear to be conclusive as projected future traffic estimates and the

existence of unique traffic problems exist especially in the area of I-275 and Dudley Road, and at the intersection of KY 17 and Old KY 17.

In late 2005 the City submitted an application to the Kentucky Transportation Cabinet requesting approximately \$356,000 in funding assistance to complete the road, sewer, and sidewalk improvements in Phase III of the Amsterdam Road project, from Redwood Drive to Morris Road. This application was not funded in 2006.

**Year 5 Plan Recommendation:**

Continue to support replacement of the Brent Spence bridge and encourage an expeditious timetable.

Present the following Dixie Fix Corridor Study Recommendations to City Council for consideration and adoption:

- 1) Realign Kyles Lane Intersection at Dixie Highway.
- 2) Install left turn lanes and sidewalks on Dixie Highway at Saint John's Road.
- 3) Restrict Full Access Driveways at Ramada Inn/Days Inn/Terri's Sports Bar to right in/right out only. Realign new Driveway with Traffic Signal at Dixie Highway and Fortside Drive.
- 4) Acquire Excess Right of Way at I-75 Southbound Entrance Ramp to Consolidate with Dixie Highway Properties for Larger Parcel.
- 5) Rivard Adjacent Commercial Properties Shared Access.

Implement the Dixie Fix Corridor Study Recommendations adopted by Fort Wright City Council as development and redevelopment occurs and/or other funding is available.

Implement related components of the KY 17/Old KY 17 Corridor Land Use and Economic Development Plan to produce a positive impact on traffic in Fort Wright as development and redevelopment occurs and/or other funding is available.

Complete the implementation of the Kyles Lane and Henry Clay Avenues intersection improvements and signalization.

Continue to meet with the Kentucky Transportation Cabinet on an annual basis to plan to address the existing and future traffic issues on KY 17.

Continue to meet with federal and state officials to seek funding assistance for the improvement of Kyles Lane from Highland Pike to Farrell Drive.

Continue to apply for funding assistance from other governmental agencies for the completion of the Amsterdam Road Phase III road improvements from Redwood Drive to Morris Road.

### **3) CREATE A SIGNATURE PARK – PHASE I IMPLEMENTATION**

Create a “signature” type park unique to Fort Wright. (This project was the highest ranked by the three focus groups of residents in 2002)

#### **PROGRESS**

In 2003, City Council approved the acquisition of the 17 acre Storer property on Highland Avenue to be used as a park. In May 2004, City Council accepted a proposal from Human Nature, Inc to produce a Park Master Plan for the property. In July 2004, a Steering Committee was also appointed by City Council to assist Human Nature, Inc in the development of a Park Master Plan. In April 2005, the draft Park Master Plan was presented to City Council for review and comment. The draft Plan includes three phases of improvements. Funding for the proposed access road in Phase I was approved in the FYE 2005/2006 budget and again in the FYE 2006/2007 budget. The City is in the process of obtaining an easement from the adjacent Community of Faith Presbyterian Church for the access road and parking for the park. In April of 2006 the City was notified that it will receive a direct \$250,000 appropriation from the state toward “Civil War Park Improvements”. In August of 2006 the City approved a contract with CDS Associates, Inc to complete the design and construction documents necessary to bid the Phase I improvements which consist of an amphitheater with restroom; a shelter/restroom facility; an entry feature; and two (2) smaller picnic shelters; and associated site work. This project is expected to be put out to bid in February of 2007 with construction to begin in April and completion by October 1, 2007.

In April 2004, the City was awarded a grant from the NKU/Scripps Howard Foundation to excavate and restore Battery Hooper, a Civil War era fortification on the property. NKU/Scripps Howard Foundation grant has been implemented. The Civil War Museum opened to the general public on June 30, 2005, and several public archaeological excavations have been conducted. The Museum is operated by a twelve Member Board appointed by City Council along with several dozen Museum Volunteers who staff the Museum and lead tours. In it’s first year of operation, the Museum has had more than 4,000 visitors. In 2005 National City Bank gave the City \$5,000 that was used for park benches and waste receptacles. A \$3,000 grant from the Cinergy Foundation was awarded to the City in June 2005 to continue public archaeological excavations there. In August of 2006 the Museum Board and Parks and Recreation Board and Community of Faith Presbyterian Church on Highland Avenue sponsored “Battery Hooper Days 2006, with more than 1,200 people attending this two day event. Battery Hooper Days 2006

included a Civil War encampment, living history reenactors of Abraham Lincoln, the Ghost of Harriet Tubman, and General John Hunt Morgan, as well as musical entertainment, food, and games for children.

In July 2004, the City adopted a Parks and Recreation Ordinance to apply to all City Parks and Recreational Facilities to ensure the pleasure and enjoyment of all visitors.

In February of 2006 the City applied for an ISTE A grant in the amount of \$180,000 to fund a pedestrian path from Kyles Lane to Battery Hooper Park. This pedestrian path would provide safe and convenient access for residents and visitors not only to Battery Hooper Park but also to patrons of the Blue Grass Swim Club and the Wright's Point apartment community. The ISTE A application was not awarded.

In April of 2006 the City was awarded a \$1,400.00 grant from the Cincinnati Civil War Round Table for installation of two (2) interpretive panels at Battery Hooper, which were erected in August 2006.

#### **Year 5 Plan Recommendation:**

Continue improvement of the Civil War Museum at Battery Hooper with additional displays and exhibits.

Complete the Phase I Park Improvement as described above, to make Battery Hooper Park accessible and accommodating to the general public.

Continue to seek funding for a pedestrian connection to Battery Hooper Park along Highland Avenue to provide safe and convenient pedestrian access.

#### **4) PURSUE ACTIVE & PASSIVE RECREATIONAL OPPORTUNITIES**

Pursue both active and passive recreational opportunities throughout the City as they arise and that are both economical and efficient for the City, including the Highland Pike extension, the Madison Pike Corridor Land Use and Economic Development Plan, the BP Oil, Inc brownfield site.

#### **PROGRESS**

In 2005 the City was approached by BP Oil, Inc about potential public recreational use of their approximate 38 acre site on Howard Litzler Drive which borders the City of Covington and the Banklick Creek. The City is currently studying what potential public recreational uses could be developed on this brownfield site.

In 2006, the Kentucky Transportation Cabinet awarded a bid for the construction of an extension of Highland Pike (KY 1072) in Fort Wright at the intersection of Highland Pike and KY 17. This road extension will not only open up commercial development

opportunities, but active and passive recreational uses as well, especially along the Banklick Creek. The City is working with the Kentucky Transportation Cabinet to complete a pedestrian link between the Public Service Park at Sanitation District #1 and the Park N' Ride to be constructed on TANK property near the Highland Pike extension.

### **Year 5 Plan Recommendation**

Continue to pursue both active and passive recreational opportunities throughout the City as they arise that are economical and efficient and consistent with any approved plans, such as the Madison Pike Land Use and Economic Development Plan.

Complete the pedestrian link between the Public Service Park at Sanitation District #1 and the Park N' Ride to be constructed on TANK property near the Highland Pike extension.

Establish an ad hoc committee to determine potential recreational uses of the BP Oil, Inc brownfield site.

## **5) SHARE WITH OTHER GOVERNMENTS**

Discuss with other local governments options to share resources, costs, and which types of services, such as Fire/EMS, and Police. Inventory all unincorporated areas abutting the City for the purpose of identifying potential annexation possibilities.

### **PROGRESS**

In 2005 the City Council renewed its Agreement with the City of Kenton Vale to provide Fire/EMS service and increased the cost from \$1,000 to \$1,250. In May 2004, the City Council of Fort Wright approved an Agreement whereby Fort Wright Fire/EMS personnel will provide emergency medical services (EMS) to residents and visitors of Park Hills. In consideration of this service, the City of Park Hills shares the cost of this service with the City of Fort Wright, with annual revenue to Fort Wright of \$50,000, offsetting the cost of this service to Fort Wright citizens. In 2006, the City Council of Fort Wright approved a renewal of this Agreement, with a 4% cost increase.

The agreement with the City of Park Hills to provide EMS by contract has been implemented and is operating very well. The City of Fort Wright and the City of Park

Hills are very satisfied with operation and level of service and with no reduction in level of service to citizens in Fort Wright or Park Hills.

The City of Fort Wright and the Cities of Bromley, Crestview Hills, Fort Mitchell, Kenton Vale, Lakeside Park, Ludlow, and Park Hills, have contracted with Transcare, Inc for Advanced Life Support services with the cost to be shared on a per capita basis. This contract has been renewed for FYE 2006/2007 and by all accounts and reports the service works very well.

Maps of unincorporated areas have been produced for the City Council and Vision Committee review. However, based upon the present condition of infrastructure in adjoining unincorporated areas, it is not deemed feasible at this time to further explore this matter.

#### **Year 5 Plan Recommendation:**

Continue the Agreement between the City of Fort Wright and the City of Park Hills for emergency medical services (EMS). Continue the Agreement with the City of Kenton Vale.

Continue to seek other local government partners with which to share resources and costs of City services, representing a more efficient use of taxpayer dollars, at the same time ensuring no decrease in any level of service to Fort Wright citizens. It is important to emphasize that resource sharing for services with other local governments must be economical for the citizens of Fort Wright and not simply a cost sharing of another City's more expensive services.

#### **6) IMPROVE STREET, SIDEWALK, SEWER**

To improve the City's public streets, sidewalks, curb, gutter and storm sewers.

#### **PROGRESS**

In 2002 a special property tax question was submitted to voters in the November general election. The special property tax would have levied an additional \$ .090 cents per \$100 of assessed valuation, producing an estimated \$350,000 annually to be used solely for these infrastructure improvements. The special property tax question failed by 47 votes of more than 2,000 votes cast.

In 2000 the City received a Notice of Violation from the Kentucky Division of Water that storm sewers in the Lorup and Barbara Circle neighborhoods were discharging sanitary

sewage from the storm sewer system into the creek in the Nature Center. If these conditions were not improved and the sewage removed from the storm sewer system, the City would be fined up to \$25,000 per day. The City was given 30 days to comply. Since 2000, with the assistance of Sanitation District #1, improvements were made to the sanitary and storm sewer systems in these neighborhoods. The estimated cost of these projects including street and sidewalk restoration was \$3.5 million. The City paid approximately 10% of these costs with remaining costs being paid for by the Sanitation District #1 from its storm water fee. In addition, approximately 100 defective private sanitary sewer laterals were replaced by the Sanitation District #1 at a 50/50 cost sharing agreement between the affected property owners and the Sanitation District #1. This project has been completed as of August 2006.

The City has more than doubled its annual expenditure on street improvements since 2002 but those improvements only address two streets at time, in part because the City has established full reconstruction of streets as the standard for street improvements, as well as the placement of underdrains behind each curb to intercept storm water before it penetrates and erodes the base of the street, and the replacement of existing sidewalks. This higher standard is expected to prolong the useful life of City streets, thus lengthening the replacement cycle, permitting more streets to be improved in the long run.

In 2005 and 2006, as part of the City's annual street improvement programs, the City collaborated with the Northern Kentucky Water District (NKWD) to replace their water mains on Barbara Circle, Saint Anthony Circle, and Marcella Drive, at the expense of NKWD. Not only does this cooperative effort help achieve that part of the City's Vision Statement regarding the promotion of other utility providers' efforts to achieve sound infrastructure in our City, but also reduces unsightly street cuts on newly-improved streets.

### **Year 5 Plan Recommendation**

That a Citizen's Committee be appointed by the City to explore the feasibility of placing the special property tax question for street improvements on the ballot again for determination by voters, based on the results of the Vision Committee' Survey in June 2006, which indicated a strong preference for improved streets.

That the City continue it's five-year street replacement program.

**7) PROMOTE CITY IMAGE**

To promote the positive image of Fort Wright to the region and beyond.

**PROGRESS**

The City has been receiving a substantial amount of positive publicity in the past year for the James A. Ramage Civil War Museum, the public archaeological excavations at Battery Hooper, the Battery Hooper Days 2006 event, and several other special events that were organized and executed by the Museum Board at Battery Hooper Park.

**Year 5 Plan Recommendation**

To promote the positive image of Fort Wright to the region and beyond through the City's website; a link to the Multiple Listing Service of the Northern Kentucky Association of Realtors; a City brochure, and other avenues. Please reference the attached Appendix C, "June 30 Meeting with Realtors" for additional information to support this Recommendation.

**8) SOUTH HILLS CIVIC CLUB IMPROVEMENTS**

Make improvements to the building exterior and grounds of the South Hills Civic Club, including a new façade to improve the building's appearance that is consistent with the residential nature of the surrounding areas; flag pole and lights; landscaping; and improved facility signage.

**PROGRESS**

The City has included funding in its FYE 2006/2007 annual budget for improvements to the building exterior and grounds of the South Hills Civic Club. The City has obtained a preliminary architectural rendering of improvements to the building exterior.

**Year 5 Plan Recommendation**

Complete the improvements to the building exterior and grounds of the South Hills Civic Club.

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### **III. Critique of Process**

The Year 5: 2006/2007 Plan's projects and ideas were prioritized through general discussion and consensus of the Vision Committee and in consideration of the results of the Vision Committee Survey of residents conducted in June of 2006.

In past years the Vision Committee had solicited public comment on the proposed Long Range Plan in the City's Top of the Hill newsletter in advance of any decision making. The opportunity for the public to comment is critical. However, in the past there had been very little public comment as a result of publicizing the proposed Long Range Plan in the City's newsletter. Therefore, the Citizen's Survey which was inserted into the June 2006 Top of the Hill newsletter was utilized as a method to solicit more citizen input. The results were 132 respondents and are attached as Appendix B.

### **IV. Institutionalization of a Long Range Planning Process**

In order to institutionalize a long range planning process for the City, the establishment of the Vision Committee has been made permanent. All Members of the original Vision Committee have remained through the Year 5 Plan process. The Committee will continue to meet both before and after the City Council's budget planning process, for the purpose of reviewing progress on the Long Range Plan and making recommendations for each succeeding year.

The Committee meets to review progress on current year projects and ideas as well as to prepare a recommendation for the next fiscal year on remaining or unfinished Projects and Ideas. The Committee also considered input from citizens, City Council, and staff, on remaining Projects and Ideas, as well as any new ones that may arise throughout the process. The Committee then updates the list of Projects and Ideas proposed for the next fiscal year and make its recommendation to City Council for the new fiscal year.

The Vision Committee has recommended that for Year 6, the membership of the Committee be increased from six (6) Members plus one liaison from City Council, to eight (8) Members plus one liaison from City Council. In the following year, two (2) Members would rotate off the Committee, to be replaced by two (2) new Members. This would allow for new input on the Vision Committee while maintaining a degree of continuity and institutional knowledge of the process.